

1.0 OPENING

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| 1.1 | Opening Remarks and Administrative Arrangements | <i>Sundby, Urban</i> |
| | 1.1.1 Memorials for Scientists Involved With SCOR. p. 1-1 | |
| 1.2 | Approval of the Agenda —Additions or modifications to the agenda may be suggested prior to approval of the final version, p. 1-1 | <i>Sundby</i> |
| 1.3 | Report of the SCOR President —The President will briefly review activities since the SCOR General Meeting in October 2006. | <i>Sundby</i> |
| 1.4 | Report of SCOR Executive Director
<i>2007 SCOR Executive Director's Report, p. 1-1</i> | <i>Urban</i> |
| 1.5 | Appointment of an <i>ad hoc</i> Finance Committee, p. 1-5 | <i>Sundby</i> |
| 1.6 | Committee to Review the Disciplinary Balance of SCOR's Activities, p. 1-5 | <i>Sundby</i> |
| 1.7 | 2008 SCOR Elections for SCOR Officers, p. 1-5 | <i>Duce</i> |

1.1 Opening Remarks and Administrative Arrangements

1.1.1 Memorials for Scientists Involved with SCOR

1.2 Approval of the Agenda (see Tab 0)

The agenda can be rearranged at the meeting to accommodate the schedules of presenters and to add items to it.

1.3 Report of the SCOR President

The SCOR President will present a report at the meeting that describes his activities on behalf of SCOR since the 2006 meeting.

1.4 Report of SCOR Executive Director

This report will describe the status of SCOR in a number of general areas. The annotated agenda (**in Tab 0**) gives a summary of the various projects, which are amplified by the written reports of each group in the following sections.

Finances—The finances for SCOR are divided into two basic categories: (1) discretionary funding and (2) flow-through funding. For financial management and auditing reasons, and to give proper credit to SCOR's sponsors, SCOR does not mingle these funds, but keeps them distinct.

Discretionary funding primarily derives from dues to international SCOR from national SCOR committees. Dues are used to pay for operation of the SCOR Secretariat; the annual SCOR meeting; travel of the SCOR President, other Executive Committee members, and the Executive Director to represent SCOR at meetings of our partner organizations; sending SCOR reports to developing countries; and for some working group and other scientific activities. Flow-through funding derives from grants received by SCOR from national funding agencies, international organizations, and private foundation, and these funds are devoted to specific activities.

SCOR received first-year funding of its science grant and third-year funding of its grant for travel for developing country scientists from the U.S. National Science Foundation. We also received commitments of funding from several sources for Volume 2 of the *Phytoplankton Pigments in Oceanography* book and additional support for WG 125 on Global Comparisons of Zooplankton Time Series from the U.S. National Oceanic and Atmospheric Administration. Particularly important in the coming year will be efforts by national committees to help support the SCOR 50th Anniversary meeting in 2008. We have sent a letter to all Nominated Members asking for help in raising funds.

1-2

SCOR's finances are still in good condition. Our annual surpluses in recent years have made it possible for SCOR to fund a variety of one-time meetings, which advance new areas for SCOR and provide us the opportunity to co-fund meetings with other organizations. SCOR had built up a financial surplus and has almost spent down this surplus through intentional budget deficits in 2006 and 2007. Nearly all of SCOR's international partners are experiencing serious financial difficulties now and into the foreseeable future. This situation means that our partners have less funding available for joint activities with SCOR and are considering significant restructuring. The experience of our partners should serve as a cautionary note for SCOR. How can SCOR keep its finances in good shape?

1. Maintain a high scientific quality of all of its activities. SCOR's reputation internationally is built on high-quality work on important issues. Maintaining our good reputation is our first priority.
2. Focus finances, and volunteer and staff efforts, on activities in which SCOR has strengths and avoid spending our limited resources on activities that are not SCOR strengths.
3. Diversify SCOR's income, particularly new national funding for SCOR activities. We do our best to spend these funds provided by SCOR nations carefully, have the minimum Secretariat staff needed, and utilize volunteer effort much more than do other international organizations. Still, conduct of our large-scale research projects, working groups, capacity building, and other activities, depend on national contributions beyond dues.
4. The continued scientific achievements and financial health of SCOR depend on continued strong participation by national SCOR committees. Participation of national committees in SCOR activities contributes significantly to SCOR's effectiveness. SCOR needs the assistance of national SCOR committees to develop more flow-through funding from national funding agencies for specific activities, so that SCOR will be less dependent on U.S. funding sources for these activities.

Membership—We hear occasionally that various countries are thinking of joining SCOR, but there are no serious inquiries at this time. China (Beijing) moved from Category II to Category III in 2007, which we greatly appreciate. We encourage other SCOR members to increase their membership levels; some nations contribute less funding to SCOR than to other ICSU bodies.

Publications—The SCOR Web site is the major vehicle for providing up-to-date information about SCOR to the international ocean science community and I make changes to the site several times each week, as I receive new information. The site is checked for “dead links” monthly. I intended to re-design the SCOR Web site since the last SCOR meeting, but this have not been possible due to the time required for other duties. SCOR activities yielded a number of publications in the primary literature and other venues this year.

Meetings—Between the 2006 and 2007 SCOR annual meetings, 7 SCOR working groups met (WGs 121, 124, 125, 126, 127, 129, 130). The SSCs of GEOHAB, GEOTRACES, GLOBEC, IMBER, and SOLAS also met.

Bjorn and I met with the UK SCOR Committee in December 2006 and with the French SCOR Committee in June 2007. Although SCOR has only limited funding for its Executive Director and/or President to meet with national SCOR committees, we welcome opportunities to do so when we are traveling for other purposes in countries with national SCOR committees. A SCOR PowerPoint presentation is available upon request.

Outreach to Scientists From Developing Nations and Capacity-Building Activities—SCOR promotes the improvement of scientific capacity in developing countries and countries with economies in transition by ensuring that every SCOR working group and other activity includes scientists from such countries. In my opinion, this is SCOR's most significant approach to capacity building. In 2006, SCOR approved a SCOR Committee on Capacity Building, which will draw together the set of individual capacity-building activities of SCOR into a coherent program. The committee membership has just been approved, but we anticipate new capacity-building activities will be developed in the coming years.

Service to International Ocean Research Projects—SCOR helps individual projects in many different ways, including providing funds from the National Science Foundation and other sources, providing travel support for developing country scientists and scientists from countries with economies in transition to special events of the projects, providing IPO-type support at the beginning of projects, and providing access to the Conference Manager software for management of open science meetings. SCOR also is in a unique position to help individual projects work together, through the project summits funded by the Sloan Foundation. One of the terms of reference of the SCOR Committee on Capacity Building is to “Assist SCOR-sponsored projects in developing their capacity-building activities.”

Partnerships With Other Organizations—Maintaining existing partnerships and developing new ones depends on SCOR having the ability to commit funding to joint activities and to send representatives to partners' meetings. We have strong partnerships with IAPSO, IGBP, IOC, PICES, POGO, SCAR, and SCOPE. As mentioned earlier, SCOR is developing its role as a catalyst of interactions among large-scale ocean research projects, through regular meetings of the projects and other mechanisms.

Move of SCOR Secretariat to the University of Delaware—Bjorn, Liz and I have been involved in various aspects of the move of the SCOR Secretariat from Johns Hopkins University to the University of Delaware. The official opening of the SCOR Secretariat will be 1 October 2007. However, I have been working one to two days each week from the University of Delaware since 9 July, to begin to establish a presence there, conduct some start-up activities, and oversee renovation of the space that SCOR will use. I will start moving some archival materials from Baltimore to Newark during the summer and will complete the move as soon as

1-4

the new space is ready. We are excited about the new opportunities that SCOR's new home will offer.

Staffing—Havely Taylor resigned as SCOR Administrative Assistant at the end of 2006, after I told her that we were in discussions to move the SCOR Secretariat. Elizabeth Gross has taken up most of Havely's activities and continues to handle many different financial aspects of SCOR, including the audit and reimbursements from sponsoring agencies and organizations. Liz also works on the logistics of large meetings for us, using project funds, and helping projects use the Conference Manager software that SCOR leases.

I continue to manage all SCOR Secretariat activities and oversee the finances of SCOR activities, work on new project development/serve as a part-time Executive Officer for new projects (GEOHAB, GEOTRACES), pursue new funding for SCOR activities, represent SCOR at various meetings, and work on the SCOR Web site and publications. I was particularly active this year in relation to GEOHAB and GEOTRACES; the PACKMEDS project (I am serving as one of four editors); and preparations for the 2007 and 2008 annual meetings and next year's symposium on The Ocean in a High-CO₂ World; and moving the Secretariat to the University of Delaware.

1.5 Appointment of an *ad hoc* Finance Committee

The Executive Committee approved Missy Feely (USA) and Eeva-Liisa Poutenen (Finland) to serve on the 2007 Ad Hoc SCOR Finance Committee. A third member will be added by the time of the meeting. The committee was approved in advance so they could receive and review SCOR financial information before the meeting.

1.6 Committee to Review the Disciplinary Balance of SCOR's Activities

The disciplinary balance of SCOR activities will be analyzed after new working groups have been approved, to determine whether any specific instructions need to be given in the request for working group proposals in 2008.

1.7 2008 Elections for SCOR Officers

The process for election of new SCOR officers, to begin their terms at the end of the 2008 SCOR General Meeting, will be started at the 2007 meeting. The first step will be the appointment of a Nominating Committee. The schedule for the following steps in the election process follow.

Procedures for the Nomination and Election of SCOR Officers
(includes dates relevant to the 2008 Election)

1. A call for nominations from national committees and affiliated organizations must be issued more than 6 months before the General Meeting (by **22 April 2008**). Nominations should include a suggestion of the position for which the candidate is being proposed, and a brief *curriculum vitae*. Candidates proposed must be Nominated Members of SCOR (see Constitution 8a). National committees may propose candidates from their own or any other member country.
2. A Nominating Committee of three SCOR members will be appointed by the Executive Committee meeting prior to each General Meeting at which an election will take place. The Nominating Committee will normally include the Past-President as its Chairperson. The role of the Nominating Committee is to provide an Executive Committee for SCOR that is balanced in terms of disciplinary and geographic distribution.
3. Nominations will not be accepted later than 4 months before the General Meeting (**22 June 2008**), except as provided for in clause 4.
4. Between 2 and 4 months (**22 June – 22 August 2008**) before the General Meeting, the Nominating Committee, after scrutinizing the nominations received, may seek additional nominations for specific positions through direct consultations with national committees and/or affiliated organizations. This process may be needed in order to maintain the appropriate disciplinary and geographic balance on the Executive Committee.
5. The Nominating Committee will prepare a final slate of candidates, one per position, and will confirm that the members of this slate are willing to serve.
6. Two months before the General Meeting (**22 August 2008**), the Nominating Committee will announce its proposed slate and send it, along with all nominations received, to all voting members of SCOR as defined in Clause 21 of the SCOR Constitution (Nominated Members and Representative Members of Affiliated Organizations). Nominations received as a result of action taken under clause 4 will be identified.
7. Clause 22 of the SCOR Constitution states that when elections are held "only one Nominated Member from each Committee for Oceanic Research shall have a vote. One Representative Member from each Affiliated Organization may also vote."
8. No further nominations will be allowed after the Nominations Committee has announced its slate of candidates.
9. If three or more national committees do not agree with the proposed slate of the Nominations Committee, they may request that a formal election be held and that all nominations received be included on the ballot. Notice of a request must be received not less than 2 weeks before the start of the General Meeting (**by 8 October 2008**) and the election will be held on the last day of the General Meeting (**24 October 2008**).
10. If no vote is requested, the slate proposed by the Nominating Committee will be declared elected at the end of the General Meeting (**24 October 2008**).

This procedure has been approved by the 24th General Meeting of SCOR (Amsterdam 1998) and may only be modified by a majority decision taken at a General Meeting.